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## Thinking about thinking in code

George V. Neville-Neil BSDCan 2009 Ottawa, Canada





• This is **not** about any particular BSD



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- This presentation is about how we think about coding



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  - Yes, this is a bit of a rant





If GM had kept up with technology like the computer industry has, we would all be driving \$25 cars that got 1000 MPG.



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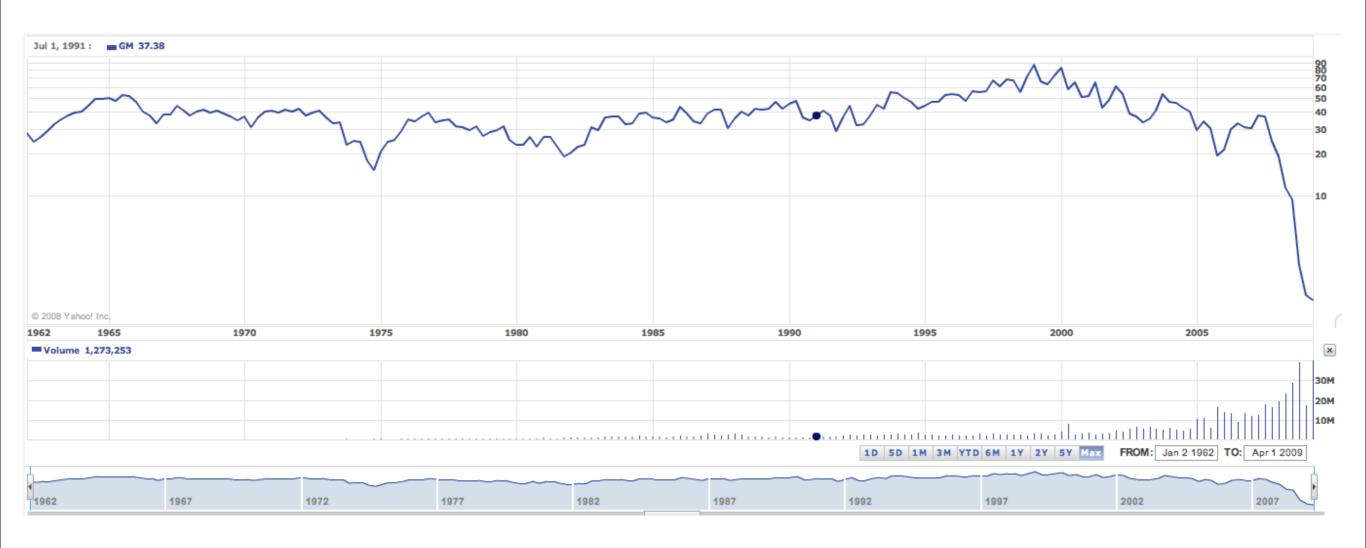
Bill Gates

People who build software are soooo much more innovative than people who build cars.

Or are we?

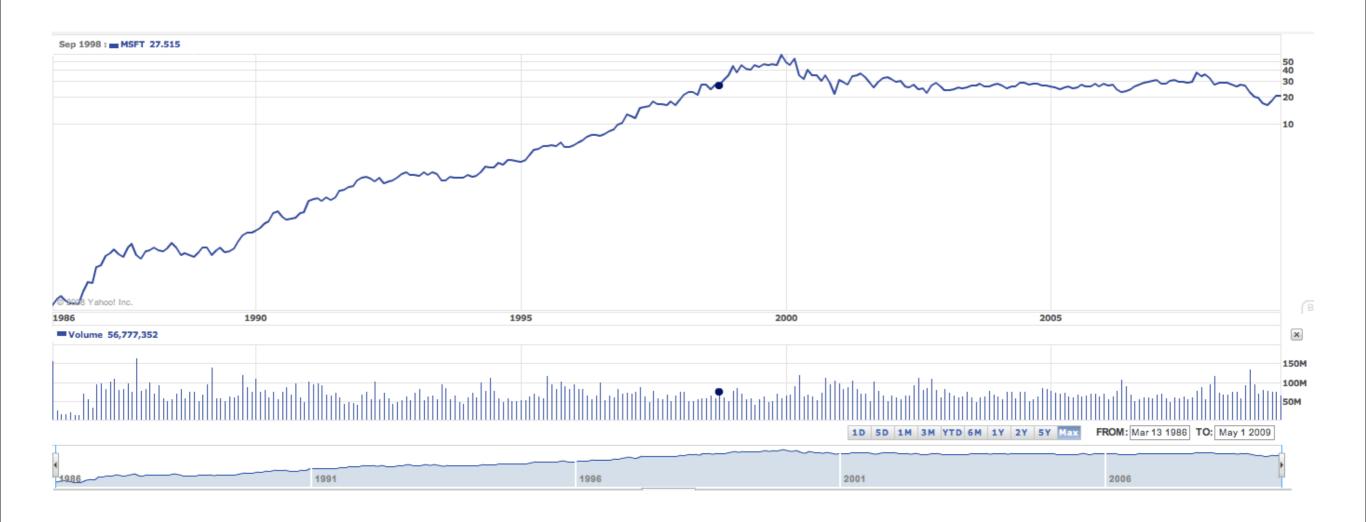


## Just how is GM doing?





## How about Microsoft?





## MSFT vs. GM Who's Better?





# GM's Original Product





## GM's Latest Product





# Sometimes you take a wrong turn



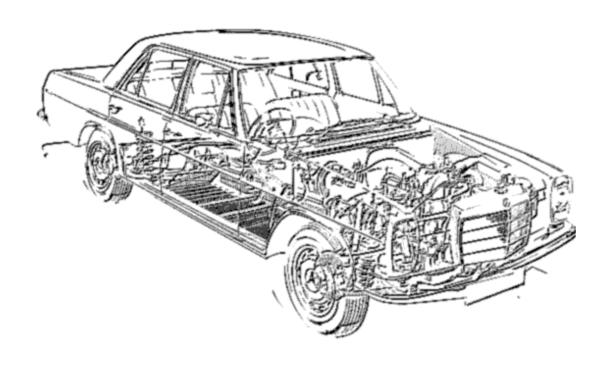


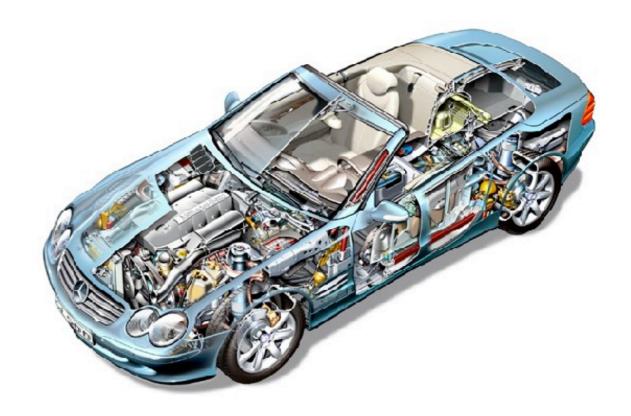
# and you never recover...





## Changing Internals of Autos







## Are we assembly line programmers?

#### **Automobiles**

- Assembly Line
- Modular Design
- Unified UI
- Just In Time Delivery

#### <u>Software</u>

- Waterfall Model
- Modules
- Objects
- Components
- Re-use
- Design Patterns



### Parts Used in Construction

#### <u>Automobile</u>

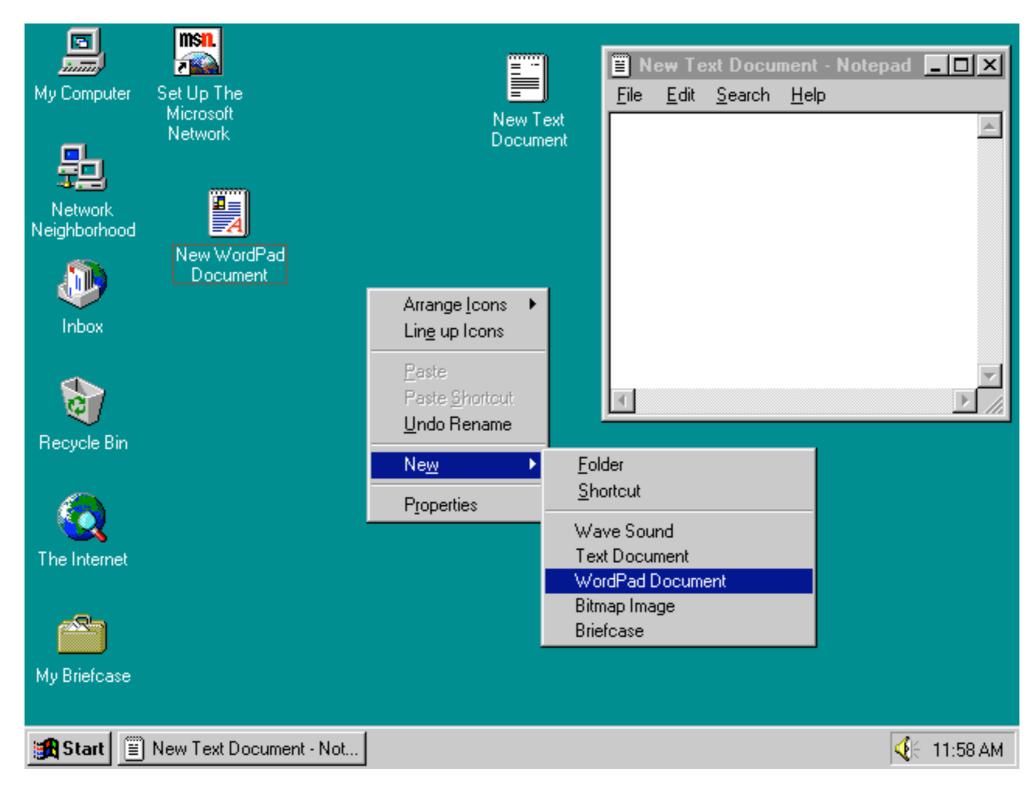
- Engine
- Brakes
- Drive Train
- Wheels
- Transmission
- Door Locks
- Exhaust System

#### Operating System

- Kernel
- Scheduler
- Memory
- VM
- I/O
- Filesystem
- Sockets

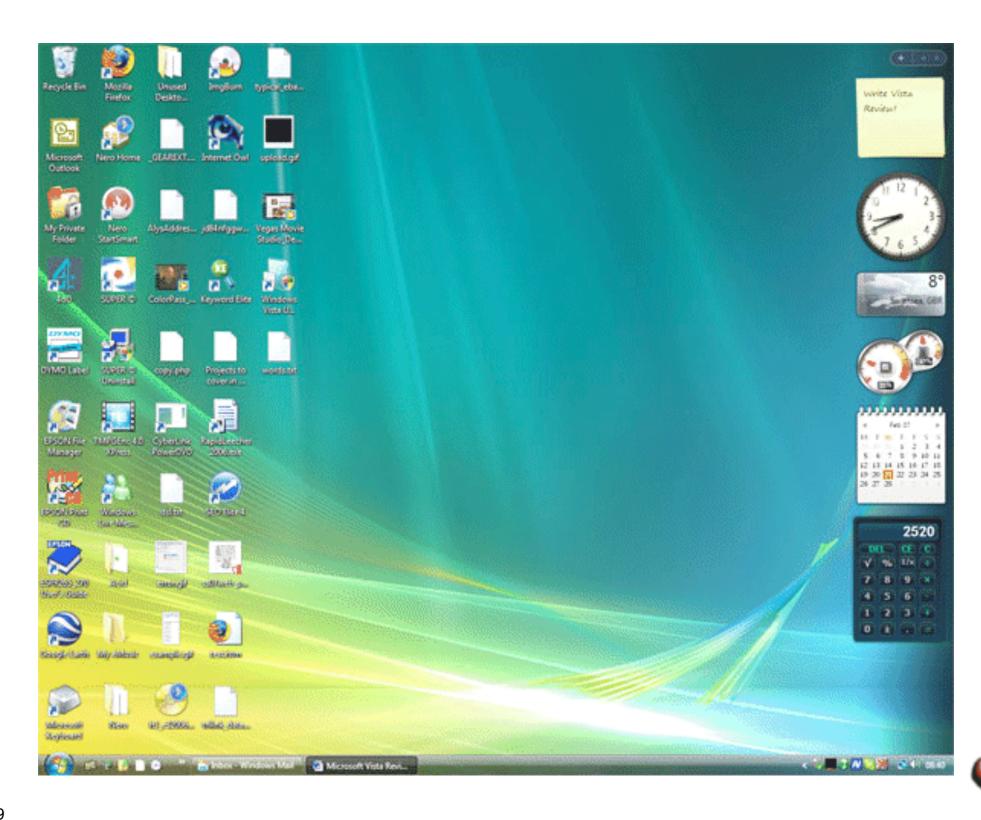


## MSFT's Early Product

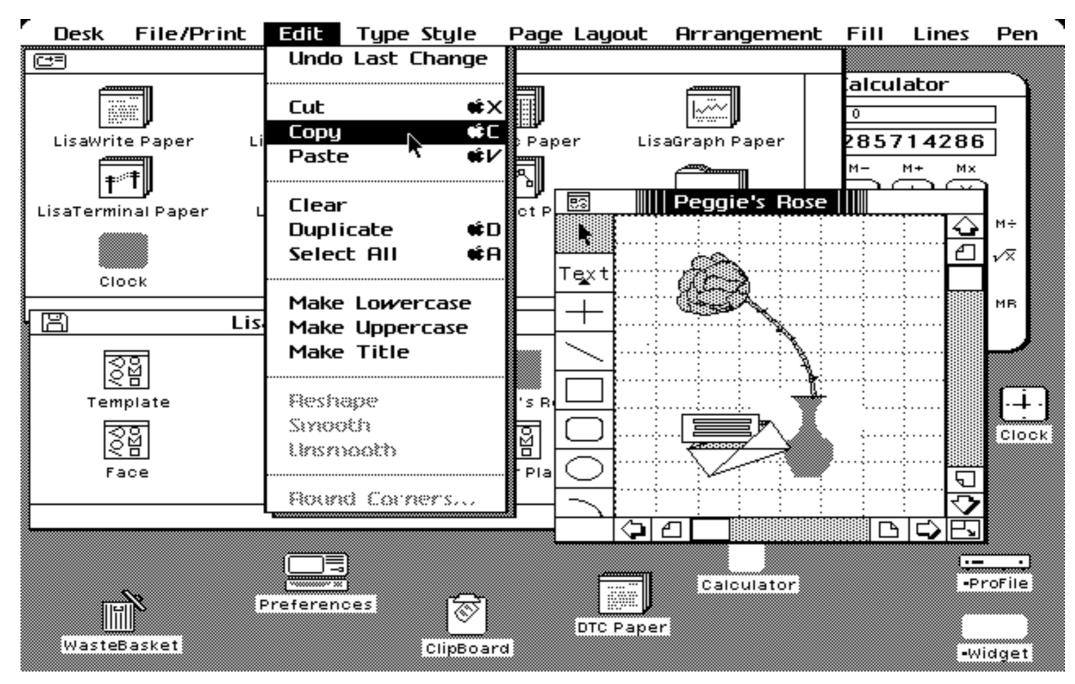




### MSFT's Latest Product



## Early Innovation?



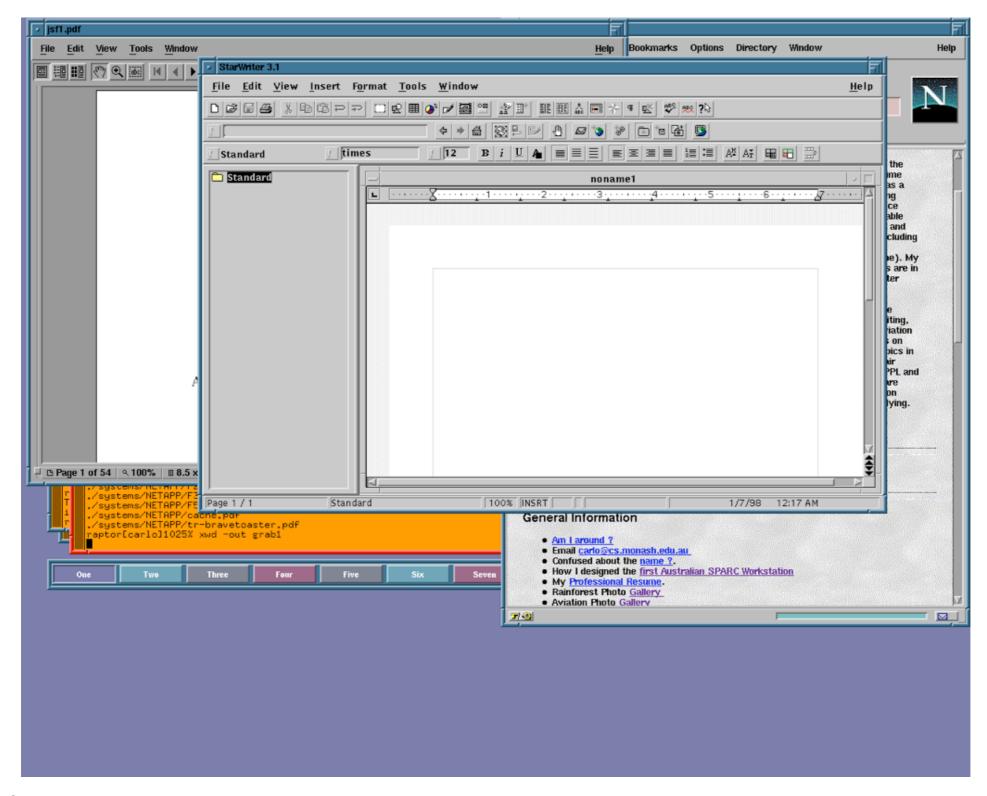


## Still thinking differently?



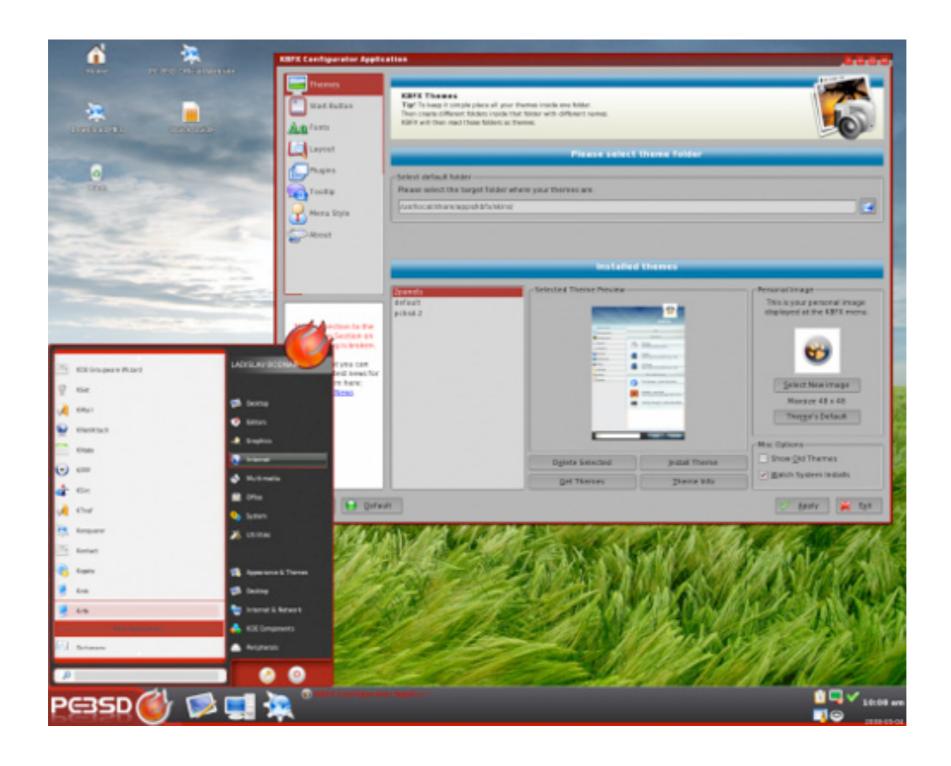


## One of "our" early products



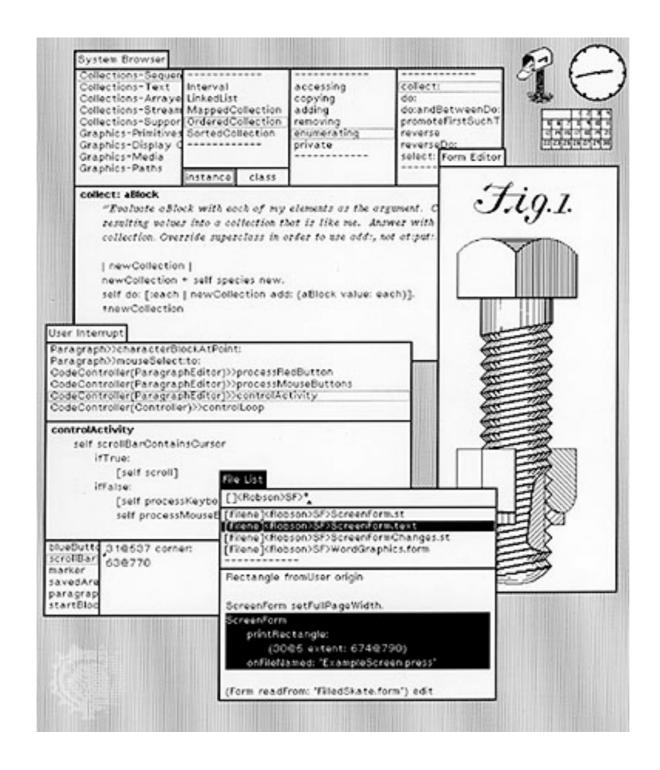


## One of our recent products





## Never forget your history!







• Users force us to provide these types of systems.



- Users force us to provide these types of systems.
- Paradigm shift is hard.



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- Paradigm shift is hard.
- If we make it too different it won't sell.



## Well, perhaps that's just UIs

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- We're just implementing the marketing spec!

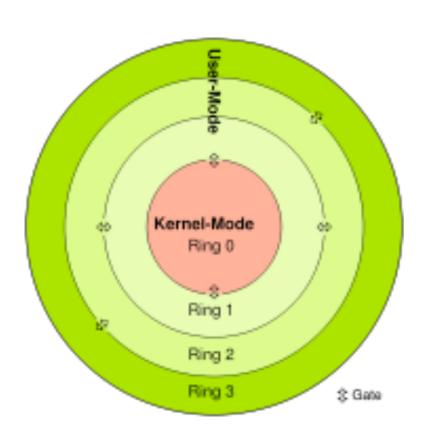


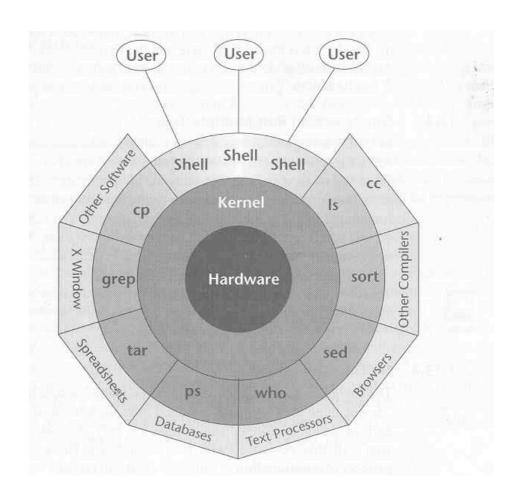
## Well, perhaps that's just UIs

- Users force us to provide these types of systems.
- Paradigm shift is hard.
- If we make it too different it won't sell.
- We're just implementing the marketing spec!
- What's under the hood is totally different!



# Changing Internals of OSs







### How Different Are We?

- BSD
- C
- Kernel
- VM
- Processes
- Threads
- Events UI

- Linux
- C
- Kernel
- VM
- Processes
- Threads
- Events UI

- Windows
- C
- Kernel
- VM
- Processes
- Threads
- Events UI

- Mac OS
- C/C++
- uKernel?
- VM
- Processes
- Threads
- Events UI





• What we were taught?



- What we were taught?
- What the people want?



- What we were taught?
- What the people want?
- What we want?



- What we were taught?
- What the people want?
- What we want?
- These are the best models?



- What we were taught?
- What the people want?
- What we want?
- These are the best models?
- Our languages and environment dictate our models?





• Text structured in various (non)sensical ways



- Text structured in various (non)sensical ways
- Edit, Compile, Link, Run, Debug cycle



- Text structured in various (non)sensical ways
- Edit, Compile, Link, Run, Debug cycle
- Edit, run, edit, run, edit, run



- Text structured in various (non)sensical ways
- Edit, Compile, Link, Run, Debug cycle
- Edit, run, edit, run, edit, run
- Three basic types of languages





Algol



- Algol
  - Procedural



- Algol
  - Procedural
- Lisp



- Algol
  - Procedural
- Lisp
  - Functional



- Algol
  - Procedural
- Lisp
  - Functional
- Prolog



- Algol
  - Procedural
- Lisp
  - Functional
- Prolog
  - Insanity





• Sloppy languages lead to sloppy code



- Sloppy languages lead to sloppy code
  - Almost always



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  - Almost always
- Unsafe languages lead to unsafe code



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- Confusing languages lead to confusing code



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- Sloppy languages lead to sloppy code
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- Unsafe languages lead to unsafe code
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- Confusing languages lead to confusing code
  - Almost always
- Lowering the barrier to entry has lowered the quality of code



# How many words is a comic worth?



YOU'LL NEVER FIND A
PROGRAMMING LANGUAGE
THAT FREES YOU FROM
THE BURDEN OF
CLARIFYING
YOUR IDEAS.

BUT I KNOW!

WHAT I MEAN!









 If a programmer reads good code she will write good code



- If a programmer reads good code she will write good code
- If a programmer sees good abstractions he will write good abstractions



- If a programmer reads good code she will write good code
- If a programmer sees good abstractions he will write good abstractions
- If a programmer works with good programmers her code will improve



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- If a programmer works with poor programmers his code will suffer



## Programmers learn what they live

- If a programmer reads good code she will write good code
- If a programmer sees good abstractions he will write good abstractions
- If a programmer works with good programmers her code will improve
- If a programmer works with poor programmers his code will suffer
- Don't read crap code!



## Programmers learn what they live

- If a programmer reads good code she will write good code
- If a programmer sees good abstractions he will write good abstractions
- If a programmer works with good programmers her code will improve
- If a programmer works with poor programmers his code will suffer
- Don't read crap code!
- Don't hang out with crap programmers!



# Everything has been discovered!



## Everything has been discovered!

• "Everything that can be invented has been invented." Charles Duell (?)



## Everything has been discovered!

- "Everything that can be invented has been invented." Charles Duell (?)
- Turns out not to be true



## Will the real Charles Duell...



### Will the real Charles Duell...

• "Our future progress and prosperity depend upon our ability to equal, if not surpass, other nations in the enlargement and advance of science, industry and commerce. To invention we must turn as one of the most powerful aids to the accomplishment of such a result." Charles Duell





 There does not need to be another list implementation



- There does not need to be another list implementation
- No one needs another hash table



- There does not need to be another list implementation
- No one needs another hash table
- Tree



- There does not need to be another list implementation
- No one needs another hash table
- Tree
  - Dictionary



- There does not need to be another list implementation
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    - Locking API



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      - > Spin Lock



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- Stop fighting over the scraps



- There does not need to be another list implementation
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    - Locking API
      - > Spin Lock
- Stop fighting over the scraps
- Stop re-implementing your school projects





• UNIX should not be the end of the family tree



- UNIX should not be the end of the family tree
  - No matter how much we love BSD



- UNIX should not be the end of the family tree
  - No matter how much we love BSD
- Can you imagine if Vista is what our grandchildren will use?



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- UNIX should not be the end of the family tree
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- Can you imagine if Vista is what our grandchildren will use?
- MacOS X? (XI?)
- Linux?







• Read some papers





- Read some papers
  - Read the abstracts first





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  - **–** ...





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  - ...
- Don't specialize too much





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- Look at code you wouldn't normally touch
- Learn a computer language you don't like
  - Scheme
  - Perl
  - Python
  - Haskell
  - C++
  - ...
- Don't specialize too much
- Lose your religion!







• break things



- break things
- look stupid



- break things
- look stupid
- be wrong



- break things
- look stupid
- be wrong
- learn from others





• Hubris



- Hubris
- Not starting projects



- Hubris
- Not starting projects
- Never finishing a project



- Hubris
- Not starting projects
- Never finishing a project
  - OK, all programmers have 3 enemies



- Hubris
- Not starting projects
- Never finishing a project
  - OK, all programmers have 3 enemies
    - Off by one errors are a programmer's 3rd enemy



- Hubris
- Not starting projects
- Never finishing a project
  - OK, all programmers have 3 enemies
    - Off by one errors are a programmer's 3rd enemy
      - > Counting from 0





• You are only going to live to 72



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  - On average



- You are only going to live to 72
  - On average
- You have to work to eat



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- Most people only ever have 3 original ideas in their life



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- You are only going to live to 72
  - On average
- You have to work to eat
- Most people only ever have 3 original ideas in their life
  - Not 3 good ideas, just 3 original ideas
- You can easily waste your time on the wrong ideas
- Find people who will honestly tell you if your ideas are crap





• Safe and powerful programming languages



- Safe and powerful programming languages
- Anything that measurably reduces complexity



- Safe and powerful programming languages
- Anything that measurably reduces complexity
- Visualization Tools



- Safe and powerful programming languages
- Anything that measurably reduces complexity
- Visualization Tools
- Real Software Re-use



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- Anything that measurably reduces complexity
- Visualization Tools
- Real Software Re-use
- Novel ways of organizing data



- Safe and powerful programming languages
- Anything that measurably reduces complexity
- Visualization Tools
- Real Software Re-use
- Novel ways of organizing data
- Solve the dependency problem



# Thank you for your time



## Get back to work!



